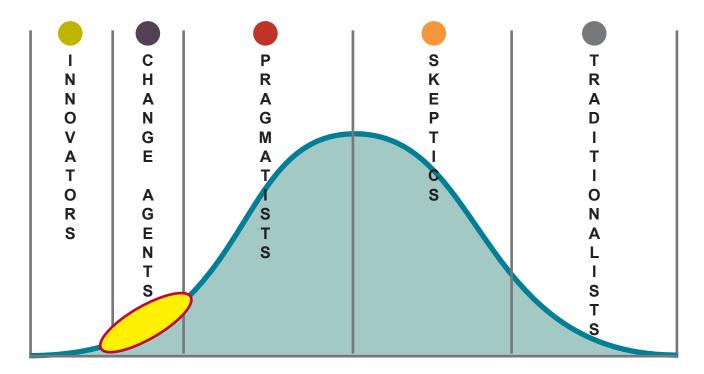
STRATEGY

Adoption of Innovation



Innovators like to operate Change Agents see at-or beyond-the cutting what the Innovators edge. They love learning and playing with new concepts, and they love trying new ideas, even if they're not entirely feasible or reasonable. They are true believers in possibility.

Unfortunately, because they tend to pursue "crazy" ideas and use unusual language, they often fail to convince a significant number of other people that their ideas have potential to be tremendous innovations.

In Collaborative Innovation, we often draw on the ideas of innovators and include some in each network.

are playing with and find the tremendous value hidden inside. They are able to translate and package the innovation so it's of more interest (and seems more feasable) to everyone else.

Change Agents dominate in Collaborative Innovation because the networks are all about uncovering innovations snd figuring out how to scale them!

Pragmatists want to know that the innovation has practical or commercial value. They don't appreciate risk but are willing to take some in order to achieve their financial or practical interests. Innovators make them uncomfortable because those crazysounding ideas seem really risky.

In Collaborative Innovation, we tend to have at least a handful of Pragmatists. They keep the rest of the network honest about their assumptions and can help them figure out how to take the work to scale.

Skeptics are highly risk-averse and won't adopt an innovation until the Pragmatists do it first-and prove that it's viable and cost-effective. So they always take a wait-andsee approach to any major change

We rarely have Skeptics in our networks because they are laggards in innovation, not leaders.

Traditionalists are those companies and people who will actively oppose your initiative, often because they are poised to lose status, power, or financial benefits if you succeed.

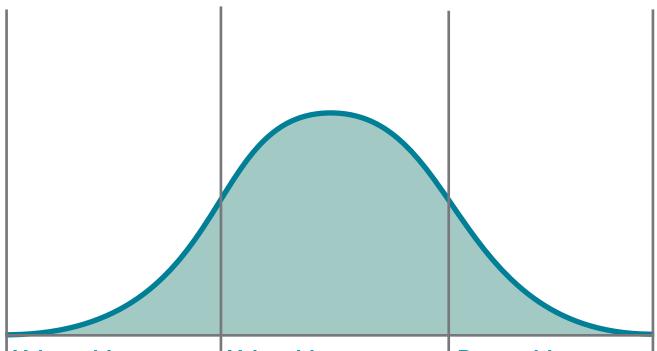
We don't worry about these folks and we definitely don't invite them into Innovation Networks!

Based on the "Diffusion of Innovation" model developed by Everett Rogers



Adoption of Innovation

Three Stances Toward Change



Values-driven

Meaningful

Diversity
Whole System
Approach
What's needed
What's desirable
Disruption
Work back from
where we need to be

Value-driven

Achievable

Efficiency
Specific Practices

What people will adopt
What's feasible
Incrementalism
Work from where things
are

Power-driven

Conventional actors who benefit from the way things are. They often respond to threats to the status quo and suggest tweaks to the system, but undermine efforts at transformation.

